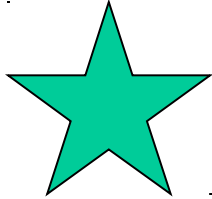# AT&L Update

- **Tracking AT&L Initiatives**
- **AT&L reorganization**
- **5000 streamlining**
- **Uniquely identifying tangible items and the Financial Management Enterprise Architecture**
- **DCMA changes**
- **Virtual DAES process**
- **Small business opportunities**
- **Looking for innovative ideas**

Tracking AT&L Initiatives Summary

Of 98 Recommendations

reviewed for additions to the AT&L

Initiatives Management Tracking list:

71% have been Completed, are being addressed outside the tracking list or were already an initiative on the tracking list

17% became New Initiatives

- **Integrate requirements and acquisition processes**
- **Institutionalize evolutionary acquisition and spiral development**
- **Implement "Hold Harmless" policy and guidance**
- **Develop Acquisition & Logistics Integration approach from the acquisition perspective**
- **Apply 6 Sigma implementation to AT&L processes**

12% not recommended for pursuit

Detailed tracking information will be available on Conference website

AT&L Reorganization in a Nutshell

AS IS

- **Approximately $2B**
  - 20 O&M Programs
  - 40 RDT&E Programs
  - 2 Procurement Programs
- **~1,090 People**
  - 480 Govt
  - 80 Military
  - Many "Others"
- **1 Major Defense Acq. Program**
- **All OSD Science & Tech (~$1B)**
- **¼ of DoD 6.1 RDT&E $**
- **"Bigger" than most Defense Agencies**

TO BE

- **Less $**
- **Less Direct Management of Resources**
- **Fewer "Business" Areas**
- **~ 15% Fewer People**
- **Oversee Vice "Own" S&T Funding**
- **Refocused Mission Support**
- **OSD Focus: Oversight & Policy**

Revised Acquisition and Requirements Generation Policy

- **Acquisition**
  - **Current policies cancelled and interim policy issued by DEPSECDEF on October 30th**
  - **Less prescriptive policy environment that fosters efficiency, flexibility, creativity and innovation**
  - **Need to encourage additional streamlining during coordination of final version of DoD 5000.1 & .2**
  - **Final Directive and Instruction planned for January 15, 2003**
- **Requirements Generation**
  - **Portions of CJCSI 3170.01B dealing with MNS and CRD eliminated on October 7, 2002**
  - **New document capability-based and mission area focused**
  - **Objective to provide better support to the joint warfighter**
  - **Revised Joint Staff Instruction early 2003**

Future Joint Warfighting Capabilities require a more Innovative Busine

Uniquely Identifying Tangible Items and the
Financial Management Enterprise Architecture

- **The OUSD(AT&L), working with the DoD Components and Industry, is developing policy for uniquely "marking" various commodities (property, parts and consumables).**

  – **Presently, DoD does not have a standard policy for uniquely identifying or marking tangible items.**

  – **The new policy is expected to prescribe the use of international standards and industry best practices.**

- **Uniquely identifying tangible items is critical to the successful development of the DoD Financial Management Enterprise Architecture, which will result in future integrated business and financial systems that must accurately and timely record the cost, location, etc. of such items.**

DCMA Business Initiatives

- **CONTRACT CLOSEOUT**
  - **Contract performance Not Complete Until Closeout**
  - **Focus on Contracts Physically Complete for More Than 7 Years**
    - **Baseline of 3,869 Open Contracts Reduced by 48%**

- **CURTAILMENT OF INSPECTIONS**
  - **Sept AT&L Proposal to SAEs to Curtail DCMA Inspections and Surveillance Activities for Specified Low Value/Low Risk Requirements**
    - **Applies Resources to Higher Risk/Higher Pay Off Efforts**

Virtual DAES

- **Long-term Objective: Data Mining Capability to access data at Services' Program Management Offices (PMOs)**
  - **Access limited to authorized users**
- **Near-term focus: Enhance Consolidated Acquisition Reporting System (CARS)**
  - **Provide Electronic Access to Earned Value Management (EVM) Info To Senior Management**
  - **Improve Access and Assessment of DAES Information**
  - **Provide Quad Chart Capability**
  - **Commence Virtual DAES Reviews in 2nd Qtr 2003**
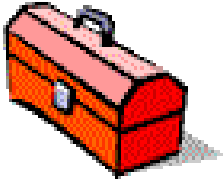
Small Business Opportunities

PEO/SYSCOM Accountability
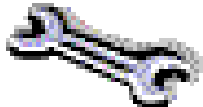
Projected Deterioration

FIXES

Tactical	*PMs review impending actions for small business opportunities*
Strategic	*Proactive Planning*

Innovative Ideas

I need BOLD ideas from you on:

- **How to make the process more efficient and effective**
- **Are legislative changes needed**
- **Are changes in executive branch processes needed**
- **Are internal DoD changes needed—things that we are doing that we don't need to do or shouldn't be doing**